Greek banks: Taking stock of a rough 2015 and looking at what lies ahead Manos Giakoumis, MacroPolis, 24 mars 2016

Greek banks concluded the release of fourth-quarter (Q4) results in the first half of March. All core banks posted net loss at the bottom line largely due to one-offs, higher



provisions and seasonally increased operating expenses. Starting from the top line, net interest income (NII) rebounded 0.9 percent quarter on quarter (QoQ) in Q4, mainly due to a drop in the funding cost stemming from reduced Emergency Liquidity Assistance (ELA) funding and improving deposit spread and mix.

However, NII for the whole of 2015 eased 2.2 percent year on year (YoY). This is largely attributed to a sharp rise in ELA funding, from zero in the second half of 2014 to a peak of 86.8 billion in June 2015. It remained above the 65-billion-euro mark from February until the end of 2015.

NII (€ mln)	Q3 2015	Q4 2015	Q0Q(%)	FY 2014	FY 2015	YoY(%)
Alpha	488	487	-0.4%	1,919	1,932	0.6%
Eurobank	360	375	4.3%	1,470	1,463	-0.5%
NBG	472	474	0.4%	1,998	1,905	-4.7%
Piraeus	463	463	0.1%	1,953	1,877	-3.9%
Total	1,783	1,799	0.9%	7,340	7,177	-2.2%

Source: Greek banks

As an indication of the burden of ELA cost on banks, it is worth noting that the Bank of Greece (BOG) reported in its 2015 annual financial statement that last year it received 914.6 million euros from Greek banks in interest on ELA funding from just 40.5 million in 2014.

This bears an interest cost of 150 basis points (bps) above that of ECB funding, while banks also pay fees to the Greek government for the state guarantees they use as collateral.

The improving liquidity conditions after summer, amid the stabilisation of the private sector deposit flow and completion of bank recapitalisation, led banks' managements to guide for reducing or even eliminating use of pillar II bonds in the course of 2016, with a consequent positive impact on their operating income.

The breakdown of the total ELA eligible collateral (cash values) worth around 81 billion euros shows that almost 51 billion relate to credit claims, with pillar II bonds next at 15.4 billion, while Greek government bonds and T-Bills as well as securitisations amount to 5.2 billion each.

In addition, the cash value of ECB eligible collateral currently stands at 36.7 billion euros. The bulk is EFSF bonds - and more recently ESM bonds for NBG and Piraeus – banks received during their recapitalisation.

(€ bln)	Alpha	Eurobank	NBG	Piraeus	Total
ELA	1.ce				
Securitisations	1.9	12	3.3	22	5.2
Covered bonds			2.8	70	2.8
Loans	15.6	14.5	6.3	14.4	50.8
Pillar II	5.1	5.5	3.8	1.0	15.4
Pillar III	Constant of	-	1.2	in the second	1.2
GGBs & T-Bills	2.0	1.2	1.2	0.8	5.2
Other	æ.	0.3		-8,	0.3
Subtotal	24.6	21.5	18.6	16.2	80.9
ECB	1	1212227.1212			
EFSF bonds	4.3	4.3	11.9	13.7	34.2
Loans	0.5	0.6	0.8	0.6	2.5
Subtotal	4.8	4.9	12.7	14.3	36.7
Total	29.4	26.4	31.3	30.5	117.6

Eurosystem eligible collaterals (cash values)

Source: Greek banks

Since last September, Greek banks have resumed tapping the interbank market. Repos currently exceed 8.2 billion euros (Eurobank 4.6 billion, Piraeus 3.3 billion, Alpha 0.3 billion) replacing accordingly the more expensive ELA funding.

Banks have lost almost 44 billion euros of deposits (at group level) within 2015, with the bulk stemming from the Greek market. However, they saw inflows of around 4.4 billion in Q4.

Deposits (€ mln)	Q3 2015	Q4 2015	Q0Q(%)	FY 2014	FY 2015	YoY(%)
Alpha	30,470	31,434	3.2%	42,901	31,434	-26.7%
Eurobank	30,037	31,446	4.7%	40,385	31,446	-22.1%
NBG	41,890	42,959	2.6%	50,601	42,959	-15.1%
Piraeus	38,075	38,952	2.3%	54,831	38,952	-29.0%
Total	140,472	144,791	3.1%	188,718	144,791	-23.3%

Source: Greek banks

Meanwhile, the time deposit rate in the Greek market notably fell from around 1.8 percent in the first five months of 2015 to around 1 percent by December. The change in the deposit mix is expected to further support the NII rebound in 2016.

At the same time, deleveraging continued with gross loans further easing by 2.6 percent to 233.7 billion euors at the end 2015. There was a marginal contraction of 0.3 percent QoQ in Q4.

Gross loans (€ mln)	Q3 2015	Q4 2015	QoQ (%)	FY 2014	FY 2015	YoY(%)
Alpha	62,133	62,015	-0.2%	62,337	62,015	-0.5%
Eurobank	51,693	51,683	0.0%	51,881	51,683	-0.4%
NBG	52,477	51,969	-1.0%	52,874	51,969	-1.7%
Piraeus	68,046	68,071	0.0%	72,983	68,071	-6.7%
Total	234,349	233,738	-0.3%	240,075	233,738	-2.6%

Source: Greek banks

Fees climbed 17.4 percent QoQ in Q4 after a low recorded in Q3 amid capital controls, but the full-year figure points to a 3.9 percent drop. Most banks guided for a double-digit rebound in commission income in 2016.

Fees (€mln)	Q3 2015	Q4 2015	QoQ(%)	FY 2014	FY 2015	YoY(%)
Alpha	69	83	20.1%	334	315	-5.8%
Eurobank	48	62	29.4%	253	244	-3.6%
NBG	66	75	13.6%	300	290	-3.3%
Piraeus	71	79	10.4%	314	306	-2.6%
Total	254	298	17.4%	1,201	1,154	-3.9%

Source: Greek banks

Operating costs

On the cost front, the number of branches has been reduced by almost 1,200 in 2010-2014 to 2,562 at the end of 2014 and the staff by more than 15,000 employees to 44,332. The reduction was mostly evident in 2013 and 2014 also in the aftermath of the last round of domestic M&A activity and the consequent closing of branches as well as implementation of voluntary retirement schemes.

Greece	2010	2011	2012	2013	2014	2010-14 (#)	2010-14 (%)
Branches	3,735	3,575	3,453	2,886	2,562	-1,173	-31.4%
Employees	59,413	56,611	54,745	50,167	44,332	-15,081	-25.4%

Source: Hellenic Bank Association

Banks target further cost reduction in the next few years, which has been incorporated in their updated restructuring plans. They mainly aim to achieve this through further voluntary redundancies. Three of the lenders (Alpha, NBG and Piraeus) have already booked in their Q4 results the cost of the voluntary redundancy schemes they plan to be implement in 2016.

Asset quality

The deteriorating environment in the second half of 2015 coupled with the ECB's Asset Quality Review (AQR) results prompted banks tio increase their provisions for credit risk by 3 billion euros YoY to 12.85 billion in 2015. In Q4 in particular, Ioan provisions almost tripled QoQ.

P&LProvisions (€ mln)	Q3 2015	Q4 2015	QoQ (%)	FY 2014	FY 2015	YoY(%)
Alpha	286	664	132.7%	1,847	3,020	63.5%
Eurobank	256	271	5.7%	2,264	2,665	17.7%
NBG	256	739	188.7%	2,100	3,675	75.0%
Piraeus	244	1,384	468.4%	3,670	3,487	-5.0%
Total	1,041	3,058	193.7%	9,881	12,847	30.0%

Source: Greek banks

As a result, the cumulative provisions rose by more than 9.7 billion euros to 57.9 billion at the end of 2015 from 48.2 billion a year ago. The difference of around 3 billion euros between the rise in cumulative provisions and the 2015 P&L provisions is largely explained by loan write-offs.

Overall, Greek banks' provisions corresponded to almost a quarter of gross loans from a fifth a year ago.

BS provisions (€ mln)	end-2014	of loans (%)	end-2015	of loans (%)
Alpha	12,780	20.5%	15,829	25.5%
Eurobank	9,748	18.8%	11,790	22.8%
NBG	9,829	18.6%	12,843	24.7%
Piraeus	15,840	21.7%	17,480	25.7%
Total	48,197	20.1%	57,942	24.8%

Source: Greek banks

The non-performing loan (NPL) formation showed mixed trends in the course of 2015. It halved QoQ in Q2, than it doubled in Q3 amid capital controls and more than halved again in Q4.

NPL formation (€ mln)	Q1 2015	Q2 2015	Q3 2015	Q4 2015
Alpha	554	485	520	214
Eurobank	391	118	166	235
NBG (Greece)	336	41	406	86
Piraeus	264	111	385	80
Total	1,545	755	1,477	615
Total	1,343	133	1,4/1	_

Source: Greek banks

Overall, the stock of group NPLs rose by more than 3 billion euros in the course of last year to 85.1 billion at the end of 2015. In addition, the NPL ratio increased by 2.4 percentage points (pp) to 36.4 percent.

Despite the NPL rise, the sharper increase in provisions led to the NPL coverage ratio improving by more than 9 pp to 68.1 percent in 2015.

Both in absolute and relative terms, Piraeus has the highest NPLs, while NBG figures stand at the low-end. In addition, NBG has by far the highest coverage ratio, with Eurobank and Piraeus at the low-end.

It is worth noting that Piraeus was the only bank that reported a reduction in its NPL stock last year, even when stripping out Cyprus and Egypt figures that were included in its 2014 figure but not in the 2015 data.

NPLs (€ mln)	end-2014	of loans (%)	coverage (%)	end-2015	of loans (%)	coverage (%)
Alpha	20,571	33.0%	62.1%	22,822	36.8%	69.4%
Eurobank	17,328	33.4%	56.3%	18,192	35.2%	64.8%
NBG	16,550	31.3%	59.4%	17,202	33.1%	74.7%
Piraeus	27,586	38.8%	57.4%	26,878	39.5%	65.0%
Total	82,035	34.2%	58.8%	85,094	36.4%	68.1%

Source: Greek banks, MacroPolis calculations

The picture is different, though, if we look at the non-performing exposure (NPE), where the stock reached 115.8 billion euros and the relevant ratio and coverage both stood at 50 percent. Eurobank has the lowest NPE ratio (43.8 percent). Alpha (51.3 percent) and Piraeus (50.7 percent) are at the high-end.

NPEs (€ mln)	end-2015	of loans (%)	coverage (%)
Alpha	31,814	51.3%	50%
Eurobank	22,637	43.8%	52%
NBG	24,425	47.0%	53%
Piraeus	36,900	50.7%	47%
Total	115,776	49.5%	50.0%

Source: Greek banks, MacroPolis calculations

Banks noted NPL formation in Q1 this year is broadly similar to that recorded in Q4. Most of them guided for a reduction in the NPL stock and ratio by the end of 2016.

Following the last round of their recapitalization process last November, their capital base was notably enhanced with their phased-in Common Equity Tier 1 (CET1) ratio above the 17-percent mark in almost all banks.

The fully-loaded Basel III CET1 ratio indicates NBG and Piraeus figures excelling, while Eurobank ratio stands way below those of its domestic peers.

CET1	phased-in	fully-loaded
Alpha	16.7%	16.0%
Eurobank	17.0%	13.1%
NBG	17.5%	16.8%
Piraeus	17.8%	16.6%

Source: Greek banks

Under a baseline scenario, assuming a swift conclusion of the first programme review and a rebound of the domestic economic activity in the second half of the year, all banks guide for a positive bottom line result in 2016.

This largely reflects a sharp drop in loan provisions and an NII rebound on the back of reduced reliance on ELA funding and lower funding cost. In addition, fees are expected to grow at a double-digit rate, while expenses are seen heading south.

Apart from the political and economic developments, the single most important risk for banks' fundamentals this year relates to NPL management, which could lead to the targeted reduction in the huge stock of bad loans and be supported by more aggressive restructuring.

The medium- term target (by the end of 2018) of a sharp drop in the NPL ratio from its current level of more than 36 percent to under 20 percent seems ambitious and the biggest challenge for banks going forward after the completion of their third recapitalisation process.